

**TOWNSHIP OF TUDOR & CASHEL**

**CONSOLIDATED FINANCIAL STATEMENTS**

**DECEMBER 31, 2021**

**TOWNSHIP OF TUDOR & CASHEL**  
**CONSOLIDATED FINANCIAL STATEMENTS**  
**DECEMBER 31, 2021**

**TABLE OF CONTENTS**

	Page Number
<b>MANAGEMENT REPORT</b>	
<b>INDEPENDENT AUDITOR'S REPORT</b>	
<b>CONSOLIDATED FINANCIAL STATEMENTS</b>	
Statement of Financial Position	1
Statement of Operations and Accumulated Surplus	2
Statement of Change in Net Financial Assets	3
Statement of Cash Flows	4
Notes to the Financial Statements	5 - 16
Schedule of Tangible Capital Assets	17
Schedules of Segment Disclosure	18 - 19
<b>LOCAL BOARD</b>	
Tudor and Cashel Public Library Board	20 - 30

371 Weslemkoon Lake Road  
GILMOUR, ON K0L 1W0

[clerk@tudorandcashel.com](mailto:clerk@tudorandcashel.com)  
[www.tudorandcashel.com](http://www.tudorandcashel.com)



**LIBBY CLARKE, REEVE**  
**BERNICE CROCKER, CLERK-TREASURER**  
613-474-2583 (Phone)  
613-474-0664 (Facsimile)  
855-474-2583 (Toll-Free)

## THE CORPORATION OF THE TOWNSHIP OF TUDOR AND CASHEL

---

### TOWNSHIP OF TUDOR & CASHEL

For The Year Ended December 31, 2021

#### MANAGEMENT REPORT

The accompanying consolidated financial statements of the Township of Tudor & Cashel are the responsibility of management and have been approved by Council.

The consolidated financial statements have been prepared by management in accordance with Canadian Public Sector Accounting Standards. Financial statements are not precise since they include certain amounts based on estimates and judgements. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the financial statements are presented fairly, in all material respects.

The Township maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the Township's assets are appropriately accounted for and adequately safeguarded.

The Township's Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving financial statements.

Council reviews and approves the Township's financial statements for issuance to the members of Council, inhabitants and ratepayers of the Township of Tudor & Cashel. Council meets periodically with management, as well as the external auditor, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities and to review the financial statements and the independent auditor's report.

The consolidated financial statements have been audited by Baker Tilly KDN LLP in accordance with Canadian generally accepted auditing standards on behalf of the Township. Baker Tilly KDN LLP has full and free access to Council.

Mayor

Clerk-Treasurer

August 2, 2022

## **INDEPENDENT AUDITOR'S REPORT**

### **To the Members of Council, Inhabitants and Ratepayers of the Township of Tudor & Cashel**

#### *Opinion*

We have audited the consolidated financial statements of the Township of Tudor & Cashel and its local boards (the Township), which comprise the consolidated statement of financial position as at December 31, 2021, the consolidated statements of operations and accumulated surplus, change in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Township as at December 31, 2021, and the results of its consolidated operations and its consolidated cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards.

#### *Basis for Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Township in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### *Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements*

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Township's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Township or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Township's financial reporting process.

### *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements*

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Township's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Township's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Township to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the consolidated financial information of the entities or business activities within the Township to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Baker Tilly KDN LLP*

Chartered Professional Accountants  
Licensed Public Accountants

Peterborough, Ontario  
August 11, 2022



# TOWNSHIP OF TUDOR & CASHEL

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At December 31, 2021

	2021	2020
	\$	\$
<b>FINANCIAL ASSETS</b>		
Cash	1,174,330	2,548,635
Accounts receivable	438,144	604,679
Taxes receivable	160,271	188,014
Investments (note 3)	1,511,315	-
<b>TOTAL FINANCIAL ASSETS</b>	<b>3,284,060</b>	<b>3,341,328</b>
<b>LIABILITIES</b>		
Accounts payable and accrued liabilities	220,353	280,942
Deferred revenue - obligatory reserve funds (note 5)	47,716	140,813
Deferred revenue - other (note 6)	204,042	218,851
Long term debt (note 7)	426,606	544,592
Landfill closure and post-closure liability (note 8)	355,700	268,877
<b>TOTAL LIABILITIES</b>	<b>1,254,417</b>	<b>1,454,075</b>
<b>NET FINANCIAL ASSETS</b>	<b>2,029,643</b>	<b>1,887,253</b>
<b>NON-FINANCIAL ASSETS</b>		
Tangible capital assets (note 11)	6,091,032	4,676,680
Prepaid expenses	26,933	20,705
<b>TOTAL NON-FINANCIAL ASSETS</b>	<b>6,117,965</b>	<b>4,697,385</b>
<b>ACCUMULATED SURPLUS (note 12)</b>	<b>8,147,608</b>	<b>6,584,638</b>

The accompanying notes are an integral part of these financial statements

# TOWNSHIP OF TUDOR & CASHEL

## CONSOLIDATED STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS

For the Year Ended December 31, 2021

	Budget 2021 \$ (Unaudited)	Actual 2021 \$	Actual 2020 \$
<b>REVENUES</b>			
Property taxation	1,314,559	1,335,493	1,339,047
User charges	76,380	90,214	90,197
Government of Canada	96,085	962,326	314,946
Province of Ontario	655,705	1,150,501	842,436
Other municipalities	3,000	5,281	2,975
Penalties and interest on taxes	20,000	34,770	20,436
Investment income	10,000	15,763	14,033
Donations	-	-	1,140
Other	45,058	52,548	7,809
Federal gas tax earned	59,292	165,544	-
<b>TOTAL REVENUES</b>	<b>2,280,079</b>	<b>3,812,440</b>	<b>2,633,019</b>
<b>EXPENSES</b>			
General government	570,726	417,686	370,942
Protection services	491,188	473,611	410,702
Transportation services	977,434	1,082,699	1,044,281
Environmental services	124,368	226,966	202,880
Health services	15,980	15,138	16,628
Recreation and cultural services	42,434	33,370	41,205
Planning and development	-	-	1,662
Gain (loss) on sale of tangible capital assets	-	-	8,112
<b>TOTAL EXPENSES</b>	<b>2,222,130</b>	<b>2,249,470</b>	<b>2,096,412</b>
<b>ANNUAL SURPLUS</b>	<b><u>57,949</u></b>	<b>1,562,970</b>	<b>536,607</b>
<b>ACCUMULATED SURPLUS - beginning of year</b>		<b>6,584,638</b>	<b>6,048,031</b>
<b>ACCUMULATED SURPLUS - end of year</b>		<b>8,147,608</b>	<b>6,584,638</b>

The accompanying notes are an integral part of these financial statements

# TOWNSHIP OF TUDOR & CASHEL

## CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS For the Year Ended December 31, 2021

	Budget 2021 \$ (Unaudited)	Actual 2021 \$	Actual 2020 \$
<b>ANNUAL SURPLUS</b>	57,949	1,562,970	536,607
Amortization of tangible capital assets	322,677	347,285	322,677
Purchase of tangible capital assets	(295,793)	(1,761,637)	(791,838)
Loss on disposal of tangible capital assets	-	-	8,112
Proceeds on sale of tangible capital assets	-	-	11,500
Change in prepaid expenses	-	(6,228)	4,285
<b>INCREASE IN NET FINANCIAL ASSETS</b>	84,833	142,390	91,343
<b>NET FINANCIAL ASSETS - beginning of year</b>	1,887,253	1,887,253	1,795,910
<b>NET FINANCIAL ASSETS - end of year</b>	1,972,086	2,029,643	1,887,253

*The accompanying notes are an integral part of these financial statements*



# TOWNSHIP OF TUDOR & CASHEL

## CONSOLIDATED STATEMENT OF CASH FLOWS For the Year Ended December 31, 2021

	2021	2020
	\$	\$
<b>CASH PROVIDED BY (USED IN)</b>		
<b>OPERATING ACTIVITIES</b>		
Annual surplus	1,562,970	536,607
Items not involving cash		
Amortization of tangible capital assets	347,285	322,677
Loss on disposal of tangible capital assets	-	8,112
Change in landfill closure and post-closure liability	86,823	60,192
Change in non-cash assets and liabilities		
Accounts receivable	166,535	(491,559)
Taxes receivable	27,743	(48,768)
Prepaid expenses	(6,228)	4,285
Accounts payable and accrued liabilities	(60,589)	(15,586)
Deferred revenue - obligatory reserve funds	(93,097)	36,130
Deferred revenue - other	(14,809)	145,928
<b>Net change in cash from operating activities</b>	<b>2,016,633</b>	<b>558,018</b>
<b>CAPITAL ACTIVITIES</b>		
Purchase of tangible capital assets	(1,761,637)	(791,838)
Proceeds on disposal of tangible capital assets	-	11,500
<b>Net change in cash from capital activities</b>	<b>(1,761,637)</b>	<b>(780,338)</b>
<b>INVESTING ACTIVITIES</b>		
Purchase of investments	(1,511,315)	-
<b>FINANCING ACTIVITIES</b>		
Long term debt issued	-	267,973
Debt principal repayments	(117,986)	(64,042)
<b>Net change in cash from financing activities</b>	<b>(117,986)</b>	<b>203,931</b>
<b>NET CHANGE IN CASH</b>	<b>(1,374,305)</b>	<b>(18,389)</b>
<b>CASH - beginning of year</b>	<b>2,548,635</b>	<b>2,567,024</b>
<b>CASH - end of year</b>	<b>1,174,330</b>	<b>2,548,635</b>

The accompanying notes are an integral part of these financial statements

# TOWNSHIP OF TUDOR & CASHEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2021

---

The Township of Tudor & Cashel is a lower tier municipality in the Province of Ontario, Canada. It conducts its operations guided by the provisions of provincial statutes such as the Municipal Act, Municipal Affairs Act and related legislation.

### 1. SIGNIFICANT ACCOUNTING POLICIES

These consolidated financial statements have been prepared in accordance with the standards in the Chartered Professional Accountants Canada Public Sector Accounting (PSA) Handbook. Significant aspects of the accounting policies are as follows:

#### (a) Reporting Entity

These consolidated financial statements reflect the assets, liabilities, revenues and expenses and accumulated surplus of the reporting entity.

The reporting entity is comprised of all organizations, committees and local boards accountable for the administration of their financial affairs and resources to the Township and which are owned and controlled by the Township. These consolidated financial statements include:

- Tudor and Cashel Public Library Board
- Tudor and Cashel Cemetery Board

All interfund assets and liabilities and revenues and expenses are eliminated.

#### (b) Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. Initial costs for tangible capital assets that were acquired or developed prior to 2009 were obtained using historical cost information or using current fair market values discounted by a relevant inflation factor to the point of acquisition. The cost, less residual value, if any, of tangible capital assets is amortized on a straight-line basis, over the expected useful life of the asset, as follows:

Land improvements	30 years
Buildings	50 years
Roads and bridges	5 to 50 years
Machinery and equipment	5 to 50 years
Vehicles	10 to 12 years

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and are also recorded as revenue.

Tangible capital assets categorized as assets under construction are not amortized until they are put into service.

#### (c) Non-financial Assets

Tangible capital and other non-financial assets are accounted for as assets by the Township because they can be used to provide services in future periods. These assets do not normally provide resources to discharge the liabilities of the Township unless they are sold.

# TOWNSHIP OF TUDOR & CASHEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS For the Year Ended December 31, 2021

---

### 1. SIGNIFICANT ACCOUNTING POLICIES, continued

#### (d) Reserves and Reserve Funds

Certain amounts, as approved by Council, are set aside in reserves and reserve funds for future operating and capital purposes. Transfers to and/or from reserves and reserve funds are an adjustment to the respective fund when approved.

#### (e) Recognition of Revenues and Expenses

Revenues and expenses are reported on the accrual basis of accounting. The accrual basis of accounting recognizes revenues in the period in which the transactions or events occurred that give rise to the revenue; expenses are recognized in the period the goods or services are acquired and a legal liability is incurred or transfers are due.

#### Taxation

Property tax billings are prepared by the Township based on assessment rolls issued by the Municipal Property Assessment Corporation (MPAC) and in accordance with the provisions of the Municipal Act, 2001. The Township's Council establishes the tax rates annually, incorporating amounts to be raised for local services, and amounts the Township is required to collect on behalf of the County and School Boards. From time to time property assessments are adjusted by MPAC through the reconsideration process or by the Assessment Review Board through the appeal process. Additional assessments, referred to as supplementary and omitted assessment can also be issued by MPAC in accordance with the Assessment Act. These adjustments and additional assessments are reported in the financial statements when amounts can be reasonably determined.

The Township is entitled to collect interest and penalties on overdue taxes. These revenues are recorded in the period the interest and penalties are levied.

#### Government Funding

Government funding is recognized in the financial statements as revenues in the period in which events giving rise to the transfers occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made.

#### Other revenue

User charges are recognized as revenue in the year the goods and services are provided, with the exception of building permits that are recognized when the permits are issued.

Investment income is recorded when earned.

Federal gas tax is recognized in the period in which the related expenditures are recorded.

#### (f) Deferred Revenue

Deferred revenue represents restricted grants, gas tax, user charges and fees which have been collected but for which the related services have yet to be performed. These amounts will be recognized as revenues in the fiscal year the services are performed.

# TOWNSHIP OF TUDOR & CASHEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS For the Year Ended December 31, 2021

---

### 1. SIGNIFICANT ACCOUNTING POLICIES, continued

#### (g) Use of Estimates

Certain items recognized in the financial statements are subject to measurement uncertainty. The recognized amounts of such items are based on the Township's best information and judgment. By their nature, these estimates are subject to measurement uncertainty and the effect on the financial statements of changes in such estimates in future periods could be significant. The Township's significant estimates include:

- The amounts recorded for landfill closure and post-closure care depend on estimates of usage, remaining life and capacity. The provision for future closure and post-closure costs also depends on estimates of such costs; and
- The amounts recorded for amortization of tangible capital assets are based on estimates of useful life and residual values.

### 2. CREDIT FACILITY AGREEMENT

The Township has a revolving credit facility agreement with its main financial institution. The amount available at any time is limited to \$400,000 via an operating loan. Any balance borrowed will accrue interest at the bank's prime lending rate. Council authorized the temporary borrowing limit by By-law 2021-02. At December 31, 2021 there was no balance outstanding (2020 - \$Nil).

### 3. INVESTMENTS

Investments, recorded at cost, consist of the following:

	Market Value \$	Actual 2021 \$
ONE funds - bond portfolio	397,764	403,628
ONE funds - equity portfolio	105,721	106,197
High-interest savings accounts	1,001,490	1,001,490
	1,504,975	1,511,315

---

# TOWNSHIP OF TUDOR & CASHEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2021

### 4. OPERATIONS OF SCHOOL BOARDS AND THE COUNTY OF HASTINGS

During 2021, requisitions were made by the County of Hastings and School Boards requiring the Township to collect property taxes and payments in lieu of property taxes on their behalf. The amounts collected and remitted are as follows:

	School Boards \$	County \$
Property taxes	267,460	512,726
Taxation from other governments	2,630	5,194
<b>Amounts requisitioned and remitted</b>	<b>270,090</b>	<b>517,920</b>

These amounts have not been included in the Consolidated Statement of Operations and Accumulated Surplus.

### 5. DEFERRED REVENUE - OBLIGATORY RESERVE FUNDS

A requirement of the Chartered Professional Accountants Canada Public Sector Accounting Handbook, is that obligatory reserve funds be reported as deferred revenue. This requirement is in place as legislation and external agreements restrict how these funds may be used and under certain circumstances these funds may possibly be refunded. The balance in the obligatory reserve funds of the Township is summarized below:

	2021 \$	2020 \$
<b>Federal gas tax</b>	<b>47,716</b>	<b>140,813</b>

The continuity of deferred revenue - obligatory reserve funds is as follows:

	2021 \$	2020 \$
<b>Balance - beginning of year</b>	<b>140,813</b>	<b>104,683</b>
Add amounts received:		
County of Hastings gas tax funding received	35,643	17,777
Federal gas tax funding received	36,451	17,777
Interest	353	576
	<b>72,447</b>	<b>36,130</b>
Less transfer to operations:		
Federal gas tax earned	165,544	-
<b>Balance - end of year</b>	<b>47,716</b>	<b>140,813</b>

# TOWNSHIP OF TUDOR & CASHEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS For the Year Ended December 31, 2021

### 6. DEFERRED REVENUE - OTHER

Included in deferred revenue - other are the following amounts:

	2021	2020
	\$	\$
OCIF Formula-Based funding	150,351	100,328
New Horizons Seniors	7,131	7,131
Enabling Accessibility	19,305	88,884
Safe Restart	11,999	7,508
Cannabis funding	15,256	15,000
	204,042	218,851

The continuity of deferred revenue - other is as follows:

	2021	2020
	\$	\$
Balance - beginning of year	218,851	72,923
Add amounts received:		
OCIF Formula-Based funding	50,023	50,328
New Horizons Seniors	-	16,203
Enabling Accessibility	-	88,884
Safe Restart	25,000	51,700
Cannabis funding	5,000	-
	80,023	207,115
Less transfer to operations:		
New Horizons Seniors	-	9,072
Safe Restart	20,509	44,192
AMO Main Street Funding	-	7,923
Enabling Accessibility	69,579	-
Cannabis funding	4,744	-
	94,832	61,187
Balance - end of year	204,042	218,851

# TOWNSHIP OF TUDOR & CASHEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS For the Year Ended December 31, 2021

### 7. LONG TERM DEBT

- (a) The balance of long term debt reported on the Consolidated Statement of Financial Position is made up of the following:

	2021 \$	2020 \$
Ontario Infrastructure and Lands Corporation loan repayable in blended monthly installments of \$3,970 with interest at 1.91%, due July 2022	27,596	74,223
Ontario Infrastructure and Lands Corporation loan repayable in blended monthly installments of \$2,027 with interest at 2.83%, due June 2030	183,560	202,396
Ontario Infrastructure and Lands Corporation loan repayable in blended monthly installments of \$4,582 with interest at 1.01%, due December 2025	215,450	267,973
	426,606	544,592

- (b) The long term debt in (a) issued in the name of the Township have been approved by by-law. The annual principal and interest payments required to service these liabilities are within the annual debt repayment limit prescribed by the Ministry of Municipal Affairs and Housing.

- (c) Interest paid during the year on long term debt amounted to \$8,943 (2020 - \$7,902).

- (d) The long term debt reported in (a) of this note is repayable as follows:

	Principal \$	Interest \$	Total \$
2022	100,027	7,052	107,079
2023	73,525	5,782	79,307
2024	74,641	4,667	79,308
2025	75,778	3,529	79,307
2026	21,697	2,625	24,322
2027 and subsequent years	80,938	4,171	85,109
	426,606	27,826	454,432

# TOWNSHIP OF TUDOR & CASHEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2021

### 8. LANDFILL CLOSURE AND POST-CLOSURE LIABILITY

The estimated liability for landfill closure and post-closure costs for the two sites the Township operates is \$355,700 (2020 - \$268,877). The closure costs include final cover, vegetation and additional monitoring wells. Post-closure costs include monitoring, maintenance of control systems and consulting fees for 25 years after the site is closed. The landfill closure and post-closure liability will be funded from reserve. There are no specific assets designated for settling this liability.

The reported liability is based upon estimates and assumptions with respect to events extending over the remaining life of the landfill sites, using a discount factor of 3% and an inflation rate of 3%. The remaining capacity of the solid waste landfill sites is estimated at 5,778 m<sup>3</sup> (2020 - 6,618 m<sup>3</sup>) which is 26.1% (2020 - 29.9%) of the site's total capacity. The total discounted future cash flows for closure and post-closure cost is estimated at \$479,893 (2020 - \$381,642) as at December 31, 2021. The landfill sites are expected to reach their capacity in 11 and 14 years.

### 9. BUDGET FIGURES

The budget, approved by the Township, for 2021 is reflected on the Consolidated Statement of Operations and Accumulated Surplus and the Consolidated Statement of Change in Net Financial Assets. The budget established for capital investment in tangible capital assets are on a project-oriented basis, the costs of which may be carried out over one or more years and, therefore, may not be comparable with current year's actual amounts. Budget figures have been reclassified for the purposes of these financial statements to comply with PSA reporting requirements. Budget figures are not subject to audit.

The following is a reconciliation of the Council approved budget amounts to the PSA amounts:

	(Unaudited) Revenue \$	(Unaudited) Expenses \$
Council approved budget:		
Operating and capital - Township	2,552,298	2,552,298
Library budget	6,805	6,805
Total Council approved budget	2,559,103	2,559,103
Less: Tangible capital assets capitalized	-	(295,793)
Add: Amortization of tangible capital assets	-	322,677
Less: Principal repayment of long term debt	-	(118,000)
Less: Transfers to/from reserves and reserve funds	(279,024)	(245,857)
Adjusted budget per Consolidated Statement of Operations	2,280,079	2,222,130



# TOWNSHIP OF TUDOR & CASHEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS For the Year Ended December 31, 2021

---

### 10. EXPENSES BY OBJECT

The expenses for the year reported on the Consolidated Statement of Operations and Accumulated Surplus by object are as follows:

	Budget 2021 \$ (Unaudited)	Actual 2021 \$	Actual 2020 \$
Salaries and benefits	638,952	625,224	609,937
Interest charges	9,500	8,943	7,902
Materials	712,528	630,001	576,377
Contracted services	504,673	610,374	544,087
Rents and financial	1,800	1,874	126
External transfers	32,000	25,769	27,194
Amortization	322,677	347,285	322,677
Loss (gain) on disposal of tangible capital assets	-	-	8,112
	<hr/> 2,222,130	<hr/> 2,249,470	<hr/> 2,096,412

# TOWNSHIP OF TUDOR & CASHEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS For the Year Ended December 31, 2021

### 11. TANGIBLE CAPITAL ASSETS

The net book value of the Township's tangible capital assets are:

	2021	2020
	\$	\$
General		
Land	208,000	208,000
Land improvements	29,523	31,259
Buildings	395,923	347,790
Machinery and equipment	457,267	484,051
Vehicles	490,242	542,263
Infrastructure		
Roads and bridges	2,486,156	2,557,951
	4,067,111	4,171,314
Assets under construction	2,023,921	505,366
	6,091,032	4,676,680

For additional information, see the Consolidated Schedule of Tangible Capital Assets.

During the year there were no write-downs of assets (2020 - \$Nil) and no interest capitalized (2020 - \$Nil).

The allocation of tangible capital assets by segment is as follows:

	2021	2020
	\$	\$
General government	395,672	341,630
Protection services	105,052	109,570
Transportation services	5,558,515	4,190,430
Environmental services	29,777	32,103
Health services	1,367	1,367
Recreation and cultural services	649	1,580
	6,091,032	4,676,680

# TOWNSHIP OF TUDOR & CASHEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS For the Year Ended December 31, 2021

### 12. ACCUMULATED SURPLUS

Accumulated surplus consists of the following:

	2021	2020
	\$	\$
<b>Surplus/(Deficit)</b>		
Township operations	21,307	-
Library Board	2,881	3,098
Cemetery Board	12,237	9,762
Unfunded landfill closure and post-closure costs	(355,700)	(268,877)
	(319,275)	(256,017)
<b>Invested In Capital Assets</b>		
Tangible capital assets - net book value	6,091,032	4,676,680
Long term debt	(426,606)	(544,592)
	5,664,426	4,132,088
<b>Surplus</b>	5,345,151	3,876,071
<b>Reserves</b>		
Working funds	590,847	590,848
General	313,474	303,474
Future capital	1,343,119	1,294,227
Roads	150,000	125,000
Fire	188,000	188,000
Library	424	425
Landfill closure and post-closure	216,000	206,000
<b>Total Reserves</b>	2,801,864	2,707,974
<b>Reserve Funds</b>		
Recreation	593	593
	8,147,608	6,584,638

### 13. CONTINGENT LIABILITIES

The Township, in the course of its operations, is often named in lawsuits the outcomes of which are indeterminable at this time. No amounts in connection with these items have been reflected in these financial statements.

# TOWNSHIP OF TUDOR & CASHEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2021

---

### 14. SEGMENTED INFORMATION

The Township of Tudor & Cashel is a municipal government organization that provides a range of services to its residents. Township services are reported by function and their activities are separately disclosed in the segmented information.

For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Certain allocation methodologies are employed in the preparation of segmented financial information. Taxation, payments-in-lieu of taxes and certain unconditional government transfers are apportioned based on each segment's net requirements.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in Note 1. For additional information see the Consolidated Schedule of Segment Disclosure.

#### **General Government**

General government consists of the activities of Council and general financial and administrative management of the Township and its programs and services.

#### **Protection Services**

Protection services include police, fire, conservation authority and protective inspection and control.

#### **Transportation Services**

The activities of the transportation function include construction and maintenance of the Township's roads and bridges and winter control.

#### **Environmental Services**

The environmental function is responsible for waste disposal and recycling services to ratepayers.

#### **Health Services**

The health services function consists of the operations of the cemetery and external transfers to the local medical centre.

#### **Recreation and Cultural Services**

The recreation and cultural services function provides indoor and outdoor recreational facilities and library services.

#### **Planning and Development**

The planning and development services function manages commercial, industrial and residential development within the Township.

# TOWNSHIP OF TUDOR & CASHEL

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS For the Year Ended December 31, 2021

---

### 15. UNCERTAINTY CAUSED BY COVID-19

In March 2020, the World Health Organization categorized COVID-19 as a pandemic. The potential economic effects within the Township's environment and in the global markets, possible disruption in supply chains, and measures being introduced at various levels of government to curtail the spread of the virus (such as travel restrictions, closures of non-essential municipal and private operations, imposition of quarantines and social distancing) could have a material impact on the Township's operations. The extent of the impact of this outbreak and related containment measures on the Township's operations cannot be reliably estimated at this time.

## TOWNSHIP OF TUDOR & CASHEL

### CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS For the Year Ended December 31, 2021

	General					Infrastructure		Totals \$
	Land \$	Land Improvements \$	Buildings \$	Machinery and Equipment \$	Vehicles \$	Roads and Bridges \$	Assets Under Construction \$	
<b>COST</b>								
Balance, beginning of year	208,000	52,094	667,849	845,287	789,877	6,533,586	505,366	9,602,059
Add: additions during the year	-	-	64,628	12,910	-	165,544	1,518,555	1,761,637
Less: disposals during the year	-	-	-	1,232	-	141,587	-	142,819
Balance, end of year	208,000	52,094	732,477	856,965	789,877	6,557,543	2,023,921	11,220,877
<b>ACCUMULATED AMORTIZATION</b>								
Balance, beginning of year	-	20,835	320,059	361,236	247,614	3,975,635	-	4,925,379
Add: additions during the year	-	1,736	16,495	39,694	52,021	237,339	-	347,285
Less: disposals during the year	-	-	-	1,232	-	141,587	-	142,819
Balance, end of year	-	22,571	336,554	399,698	299,635	4,071,387	-	5,129,845
<b>NET BOOK VALUE OF TANGIBLE CAPITAL ASSETS</b>	208,000	29,523	395,923	457,267	490,242	2,486,156	2,023,921	6,091,032

# TOWNSHIP OF TUDOR & CASHEL

## CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE For the Year Ended December 31, 2021

	General Government \$	Protection Services \$	Transportation Services \$	Environmental Services \$	Health Services \$	Recreation and Cultural Services \$	Planning and Development \$	Consolidated \$
<b>Revenues</b>								
Property taxation	20,934	417,400	718,609	136,550	15,980	26,020	-	1,335,493
User charges	4,430	56,461	-	17,509	4,247	5,567	2,000	90,214
Government transfers - operating	608,144	20,509	-	21,377	-	4,830	-	654,860
Government transfers - capital	69,579	-	1,388,388	-	-	-	-	1,457,967
Other municipalities	-	-	5,281	-	-	-	-	5,281
Penalties and interest on taxes	34,770	-	-	-	-	-	-	34,770
Investment income	15,757	-	-	-	6	-	-	15,763
Other	8,135	-	44,413	-	-	-	-	52,548
Federal gas tax earned	-	-	165,544	-	-	-	-	165,544
<b>Total revenues</b>	<b>761,749</b>	<b>494,370</b>	<b>2,322,235</b>	<b>175,436</b>	<b>20,233</b>	<b>36,417</b>	<b>2,000</b>	<b>3,812,440</b>
<b>Expenses</b>								
Salaries and benefits	254,167	-	290,200	70,614	-	10,243	-	625,224
Interest charges	-	-	8,943	-	-	-	-	8,943
Materials	110,278	34,269	411,392	39,107	14,258	20,697	-	630,001
Contracted services	40,020	412,196	43,239	114,919	-	-	-	610,374
Rents and financial	1,874	-	-	-	-	-	-	1,874
External transfers	761	22,628	-	-	880	1,500	-	25,769
Amortization	10,586	4,518	328,925	2,326	-	930	-	347,285
<b>Total expenses</b>	<b>417,686</b>	<b>473,611</b>	<b>1,082,699</b>	<b>226,966</b>	<b>15,138</b>	<b>33,370</b>	<b>-</b>	<b>2,249,470</b>
<b>Net surplus/(deficit)</b>	<b>344,063</b>	<b>20,759</b>	<b>1,239,536</b>	<b>(51,530)</b>	<b>5,095</b>	<b>3,047</b>	<b>2,000</b>	<b>1,562,970</b>

# TOWNSHIP OF TUDOR & CASHEL

## CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE For the Year Ended December 31, 2020

	General Government \$	Protection Services \$	Transportation Services \$	Environmental Services \$	Health Services \$	Recreation and Cultural Services \$	Planning and Development \$	Consolidated \$
<b>Revenues</b>								
Property taxation	-	276,288	923,098	106,354	12,653	19,271	1,383	1,339,047
User charges	5,213	68,645	-	6,434	3,505	4,800	1,600	90,197
Government transfers - operating	603,400	44,192	-	17,752	-	21,550	-	686,894
Government transfers - capital	-	-	470,488	-	-	-	-	470,488
Other municipalities	-	-	2,975	-	-	-	-	2,975
Penalties and interest on taxes	20,436	-	-	-	-	-	-	20,436
Investment income	13,387	-	-	-	646	-	-	14,033
Donations	-	-	-	-	-	1,140	-	1,140
Other	6,240	-	1,569	-	-	-	-	7,809
<b>Total revenues</b>	<b>648,676</b>	<b>389,125</b>	<b>1,398,130</b>	<b>130,540</b>	<b>16,804</b>	<b>46,761</b>	<b>2,983</b>	<b>2,633,019</b>
<b>Expenses</b>								
Salaries and benefits	237,720	-	296,947	67,137	-	8,133	-	609,937
Interest charges	-	-	7,902	-	-	-	-	7,902
Materials	88,623	13,681	391,517	34,519	16,032	30,343	1,662	576,377
Contracted services	32,815	371,062	41,312	98,898	-	-	-	544,087
Rents and financial	126	-	-	-	-	-	-	126
External transfers	3,657	21,441	-	-	596	1,500	-	27,194
Amortization	8,001	4,518	306,603	2,326	-	1,229	-	322,677
Loss (gain) on disposal of tangible capital assets	-	-	8,112	-	-	-	-	8,112
<b>Total expenses</b>	<b>370,942</b>	<b>410,702</b>	<b>1,052,393</b>	<b>202,880</b>	<b>16,628</b>	<b>41,205</b>	<b>1,662</b>	<b>2,096,412</b>
<b>Net surplus/(deficit)</b>	<b>277,734</b>	<b>(21,577)</b>	<b>345,737</b>	<b>(72,340)</b>	<b>176</b>	<b>5,556</b>	<b>1,321</b>	<b>536,607</b>



**TOWNSHIP OF TUDOR & CASHEL**

**TUDOR AND CASHEL PUBLIC LIBRARY BOARD**

**FINANCIAL STATEMENTS**

**DECEMBER 31, 2021**

## **INDEPENDENT PRACTITIONER'S REVIEW ENGAGEMENT REPORT**

### **To the Members of the Tudor and Cashel Public Library Board, the Members of Council, Inhabitants and Ratepayers of the Township of Tudor & Cashel**

We have reviewed the accompanying financial statements of the Tudor and Cashel Public Library Board of the Township of Tudor & Cashel (the Board), that comprise the statement of financial position as at December 31, 2021 and the statements of operations and accumulated surplus, change in net financial assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### *Practitioner's Responsibility*

Our responsibility is to express a conclusion on the accompanying financial statements based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of financial statements in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on these financial statements.

#### *Basis for Qualified Conclusion*

In common with many Public Library Boards, the Board derives revenue from user charges and other sources, the completeness of which is not susceptible to us obtaining evidence we considered necessary for the purposes of the review. Accordingly, the evidence obtained of these revenues was limited to the amounts recorded in the records of the Board. Therefore, we were unable to determine whether any adjustments might have been found necessary with respect to user charges and other sources revenue, annual deficit, assets and accumulated surplus.

*Qualified Conclusion*

Based on our review, except for the possible effects of the matter described in the Basis for Qualified Conclusion paragraph, nothing has come to our attention that causes us to believe that the financial statements do not present fairly, in all material respects, the financial position of the Board as at December 31, 2021 and the results of its operations and its cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards.

*Baker Tilly KDN LLP*

Chartered Professional Accountants  
Licensed Public Accountants

Peterborough, Ontario  
August 11, 2022

# TOWNSHIP OF TUDOR & CASHEL

## TUDOR AND CASHEL PUBLIC LIBRARY BOARD STATEMENT OF FINANCIAL POSITION At December 31, 2021

	2021	2020
	\$	\$
<b>FINANCIAL ASSETS</b>		
Cash	3,634	3,717
Accounts receivable	1,019	768
<b>TOTAL FINANCIAL ASSETS</b>	<b>4,653</b>	<b>4,485</b>
<b>LIABILITIES</b>		
Due to Township	675	675
Accounts payable	672	287
<b>TOTAL LIABILITIES</b>	<b>1,347</b>	<b>962</b>
<b>NET FINANCIAL ASSETS</b>	<b>3,306</b>	<b>3,523</b>
<b>NON-FINANCIAL ASSETS</b>		
Tangible capital assets (note 2)	650	1,580
<b>ACCUMULATED SURPLUS (note 3)</b>	<b>3,956</b>	<b>5,103</b>

*The accompanying notes are an integral part of these financial statements*

# TOWNSHIP OF TUDOR & CASHEL

## TUDOR AND CASHEL PUBLIC LIBRARY BOARD STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS For the Year Ended December 31, 2021

	Budget 2021 \$ (see Note 4)	Actual 2021 \$	Actual 2020 \$
<b>REVENUES</b>			
Municipal contribution	3,500	3,500	2,500
Province of Ontario	3,305	4,500	3,978
User charges and other	-	301	581
<b>TOTAL REVENUES</b>	<b>6,805</b>	<b>8,301</b>	<b>7,059</b>
<b>EXPENSES</b>			
Salaries and benefits	6,552	7,018	5,096
Supplies	253	1,500	1,129
Amortization	1,229	930	1,228
<b>TOTAL EXPENSES</b>	<b>8,034</b>	<b>9,448</b>	<b>7,453</b>
<b>ANNUAL DEFICIT</b>	<b>(1,229)</b>	<b>(1,147)</b>	<b>(394)</b>
<b>ACCUMULATED SURPLUS - beginning of year</b>		<b>5,103</b>	<b>5,497</b>
<b>ACCUMULATED SURPLUS - end of year</b>		<b>3,956</b>	<b>5,103</b>

The accompanying notes are an integral part of these financial statements

# TOWNSHIP OF TUDOR & CASHEL

## TUDOR AND CASHEL PUBLIC LIBRARY BOARD STATEMENT OF CHANGE IN NET FINANCIAL ASSETS For the Year Ended December 31, 2021

	Budget 2021 \$ (Unaudited)	Actual 2021 \$	Actual 2020 \$
<b>ANNUAL DEFICIT</b>	(1,229)	(1,147)	(394)
<u>Amortization of tangible capital assets</u>	1,229	930	1,228
<b>INCREASE/(DECREASE) IN NET FINANCIAL ASSETS</b>	-	(217)	834
<b>NET FINANCIAL ASSETS - beginning of year</b>	3,523	3,523	2,689
<b>NET FINANCIAL ASSETS - end of year</b>	3,523	3,306	3,523

*The accompanying notes are an integral part of these financial statements*

# TOWNSHIP OF TUDOR & CASHEL

## TUDOR AND CASHEL PUBLIC LIBRARY BOARD STATEMENT OF CASH FLOWS For the Year Ended December 31, 2021

	2021	2020
	\$	\$
<b>CASH PROVIDED BY (USED IN)</b>		
<b>OPERATING ACTIVITIES</b>		
Annual deficit	(1,147)	(394)
Items not involving cash		
Amortization of tangible capital assets	930	1,228
Change in non-cash assets and liabilities		
Accounts receivable	(251)	59
Accounts payable	385	287
<b>NET CHANGE IN CASH</b>	<b>(83)</b>	<b>1,180</b>
<b>CASH - beginning of year</b>	<b>3,717</b>	<b>2,537</b>
<b>CASH - end of year</b>	<b>3,634</b>	<b>3,717</b>

*The accompanying notes are an integral part of these financial statements*

# TOWNSHIP OF TUDOR & CASHEL

## TUDOR AND CASHEL PUBLIC LIBRARY BOARD NOTES TO THE FINANCIAL STATEMENTS For the Year Ended December 31, 2021

---

### 1. SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with the standards in the Chartered Professional Accountants Canada Public Sector Accounting (PSA) Handbook. Significant aspects of the accounting policies adopted by the Board are as follows:

(a) Recognition of Revenue and Expenses

Revenue and expenses are reported on the accrual basis of accounting. The accrual basis of accounting recognizes revenue in the period in which the transactions of events occurred that give rise to the revenue; expenses are recognized in the period the goods or services are acquired and a legal liability is incurred or transfers are due.

Government funding is recognized in the financial statements as revenues in the period in which events giving rise to the transfers occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made.

(b) Use of Estimates

Certain items recognized in the financial statements are subject to measurement uncertainty. The recognized amounts of such items are based on the Board's best information and judgment. By their nature, these estimates are subject to measurement uncertainty and the effect on the financial statements of changes in such estimates in future periods could be significant. The Board's significant estimates include:

- The amounts recorded for amortization of tangible capital assets are based on estimates of useful life and residual values.

(c) Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. Initial costs for tangible capital assets that were acquired or developed prior to 2009 were obtained using historical cost information or using current fair market values discounted by a relevant inflation factor to the point of acquisition. The cost, less residual value, if any, of tangible capital assets is amortized on a straight-line basis, over the expected useful life of the asset, as follows:

Books	7 years
Furniture and equipment	7 to 15 years

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and are also recorded as revenue.

(d) Deferred Revenue

Deferred revenue represents restricted grants, user charges and fees which have been collected but for which the related services have yet to be performed. These amounts will be recognized as revenues in the fiscal year the services are performed.

(e) Non-Financial Assets

Tangible capital assets and other non-financial assets are accounted for as assets by the Board because they can be used to provide services in future periods. These assets do not normally provide resources to discharge the liabilities of the Board unless they are sold.



# TOWNSHIP OF TUDOR & CASHEL

## TUDOR AND CASHEL PUBLIC LIBRARY BOARD NOTES TO THE FINANCIAL STATEMENTS For the Year Ended December 31, 2021

---

### 1. SIGNIFICANT ACCOUNTING POLICIES, continued

(f) Reserves and Reserve Funds

Certain amounts, as approved by the Board, are set aside in reserves and reserve funds for future operating and capital purposes. Transfers to and/or from reserves and reserve funds are an adjustment to the respective fund when approved.

(g) Inter-Entity Transactions

The Tudor and Cashel Public Library Board is a Board of the Township of Tudor & Cashel and is consolidated with the Township's financial statements.

Allocated costs and recovery of costs are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

Unallocated costs are measured at the carrying amount, which is the amount recorded in the records of the Township.

### 2. TANGIBLE CAPITAL ASSETS

The net book value of the Board's tangible capital assets are:

	Books \$	Furniture and Equipment \$	2021 Totals \$	2020 Totals \$
<b>COST</b>				
Balance, beginning of year	4,721	59,161	63,882	64,119
Less: disposals during the year	1,232	-	1,232	237
Balance, end of year	3,489	59,161	62,650	63,882
<b>ACCUMULATED AMORTIZATION</b>				
Balance, beginning of year	3,526	58,776	62,302	61,311
Add: additions during the year	545	385	930	1,228
Less: disposals during the year	1,232	-	1,232	237
Balance, end of year	2,839	59,161	62,000	62,302
<b>NET BOOK VALUE OF TANGIBLE CAPITAL ASSETS</b>	650	-	650	1,580

# TOWNSHIP OF TUDOR & CASHEL

## TUDOR AND CASHEL PUBLIC LIBRARY BOARD NOTES TO THE FINANCIAL STATEMENTS For the Year Ended December 31, 2021

---

### 3. ACCUMULATED SURPLUS

Accumulated surplus consists of the following:

	2021	2020
	\$	\$
<b>Surplus</b>		
Operations	2,881	3,098
<b>Invested In Capital Assets</b>		
Tangible capital assets - net book value	650	1,580
<b>Surplus</b>	3,531	4,678
<b>Reserve</b>		
Future capital	425	425
	3,956	5,103

### 4. BUDGET FIGURES

The operating budget, approved by the Board, for 2021 is reflected on the Statement of Operations and Accumulated Surplus and the Statement of Change in Net Financial Assets. The budgets established for capital investment in tangible capital assets are on a project-oriented basis, the costs of which may be carried out over one or more years and, therefore, may not be comparable with current year's actual expenditure amounts. Budget figures have been reclassified for the purposes of these financial statements to comply with PSA reporting requirements. Budget figures are not subject to review.

### 5. INTER-ENTITY TRANSACTIONS

During the year, the Board entered into transactions with the Township of Tudor & Cashel.

As part of the budgeting process, the Township approves a contribution to the Board which is identified on the Statement of Operations and Accumulated Surplus.

In addition, the Township provides the following expenses to the Board at no cost.

- Accounting and administrative services
- Use of buildings
- Buildings and grounds maintenance
- Other occupancy costs

All balances with the Township of Tudor & Cashel have been identified on the Statement of Financial Position. Due from (to) balances are unsecured, without interest and have no terms of repayment.

# TOWNSHIP OF TUDOR & CASHEL

## TUDOR AND CASHEL PUBLIC LIBRARY BOARD NOTES TO THE FINANCIAL STATEMENTS For the Year Ended December 31, 2021

---

### 6. UNCERTAINTY CAUSED BY COVID-19

In March 2020, the World Health Organization categorized COVID-19 as a pandemic. The potential economic effects within the Board's environment and in the global markets, possible disruption in supply chains, and measures being introduced at various levels of government to curtail the spread of the virus (such as travel restrictions, closures of non-essential municipal and private operations, imposition of quarantines and social distancing) could have a material impact on the Board's operations. The extent of the impact of this outbreak and related containment measures on the Board's operations cannot be reliably estimated at this time.